

Report on Operations 2015-16

Overview

This year Grattan Institute again contributed the highest-quality policy research and ideas to public debate. We also strengthened our capability to communicate these ideas effectively to policy makers, opinion leaders, and the public through the media, presentations and events, and our website. This report examines each program's contribution in detail.

This year Grattan Institute released our *Orange Book 2016: priorities for the next Commonwealth Government* report in the lead up to the 2016 Federal Election, launched at a very well attended Policy Pitch event at the State Library Victoria. All of our Program Directors contributed to the report, which reviewed policy recommendations from the past seven years of Grattan Institute Reports and outlined what the next Commonwealth Government should do to improve Australia.

Budget Policy and Australian Perspectives

Budget repair was the theme of this year's reports. The *Fiscal Challenges for Australia* was the focus of our first working paper published in July, which suggested deficit projections from 2008 to 2019 may be even worse than estimated and advocated for commonwealth and state governments to cut costs and boost revenues to tackle the problem.

Also released in July, *Property Taxes* outlined the benefits of introducing a property tax to replace stamp duty, proposing that \$7 billion per year in government revenue could be raised if an annual levy was introduced of \$2 for every \$1000 of unimproved land value.

Super Tax Targeting, released in November, looked at Australia's expensive and unfair superannuation system and recommended that superannuation tax breaks be more tightly targeted. A further working paper, *A better super system: assessing the 2016 tax reforms*, released in September considered the impact of Federal Government plans to restrict superannuation tax breaks.

In December, a *GST reform package* suggested collecting revenue through the GST would be an efficient way to support economic growth, retain work incentives and protect the most vulnerable.

Reforms to negative gearing and capital gains tax, saving the government approximately \$5.3 billion a year was the focus of April's report, *Hot property: negative gearing and capital gains tax*. The report recommended that the capital gains tax discount be reduced from 50 to 25 per cent, and negatively geared investors no longer be allowed to deduct losses on their investments from labour income.

The findings from these reports were discussed in numerous opinion pieces published in *The Australian*, *The Conversation* and the *Australian Financial Review*.

At the State Library of Queensland in August, John Daley and Sarah Amos discussed the key questions in Australian tax reform, and how they inform the fundamental issues about what sort of society we want to be.

The policy implications of an ageing population were discussed with Mark Butler (previously Minister for Ageing with the Gillard government) following the release of his book *Advanced Australia: The Politics of Ageing*. This was considered in context with Grattan's report *The Wealth of Generations* at a State Library Victoria event in November.

Brendan Coates and Danielle Wood were joined by Joanna Mather in December at the State Library of NSW to discuss the purpose of superannuation tax breaks, the criteria for analysing changes that would minimise the economic impacts, improve budget balances, be fair, and remain administratively workable.

Every year Grattan Institute releases a summer reading list for the Prime Minister. It recommends books and articles that the Prime Minister, or any Australian interested in public debate, will find both stimulating and cracking good reads. A public event discussing the reading list was held in Melbourne with Virginia Trioli.

In March, Simon Cowan of the Centre for Independent Studies joined John Daley at a well-attended event at the State Library Victoria to work through the issues surrounding negative gearing and capital gains tax.

To explore the economic challenges facing young Australians in a time of intergenerational inequality, Danielle Wood brought together Jennifer Rayner and Rodney Maddock at the State Library Victoria in April.

Transport and Cities

Our April report, *Roads to riches: better transport spending*, looked at the unprecedented spending on transport infrastructure in the last decade which put politics ahead of the public interest. Marion Terrill discussed the report and a better approach to transport infrastructure spending with Nick Greiner and John Watson at the State Library of NSW in June.

In Sydney in February, Marion Terrill was joined by John Kay and Harrison Young to consider the underlying issues with the finance industry – what it's for and why it's so profitable.

Energy

In November, *Fair pricing for Western Australia's electricity* discussed the benefits of moving to a demand tariff in Western Australia. The report suggested this would immediately make electricity prices fairer, as well as cheaper over time, but that tariff reform must be explained clearly by the government to be accepted by consumers.

Our report, *Post Paris: Australia's climate policy options* was published in December and recommended six criteria to guide the design of an alternative policy framework to reduce Australia's greenhouse gas emissions. Australia's climate commitments, after the Paris Conference was the topic of discussion at numerous events in Melbourne and Sydney with Tony Wood and leaders in the energy sector throughout the financial year. These discussions looked at the role of natural gas in reducing emissions, what Australia's commitment really means and how it compares globally, and the delivery of this international commitment.

Climate phoenix: a sustainable Australian climate policy, released in April, proposed a clear and workable bipartisan approach to moving Australia to a low-emissions economy following a decade of toxic debate.

In May, Grattan Institute and Curtin University's Sustainability Policy Institute in Perth discussed recent work on climate policy, electricity tariffs, solar storage and rail funding and their role in transforming the way energy is used and paid for.

Each Year Grattan Institute Partners with Melbourne Energy Institute to deliver a series of *Energy Futures* events. This year, topics included renewable energy's ability to meet Australia's baseload power needs, the future of gas in Australia and Labor's climate policy in 2016 with Mark Butler.

Health

Identifying five treatments that were inappropriately provided to nearly 6000 people in 2010-11, the August report *Questionable care: avoiding ineffective treatment*, explored how and why some patients get ineffective care and what governments should do to ensure that far fewer people get the wrong treatment.

In February, our report *Blood Money: paying for pathology service* found that taxpayers spend more than \$2.5 billion a year on pathology services unnecessarily and changing the way government pays for testing would save money without cutting services to the sick. The report recommended tendering for services be part of more commercial purchasing arrangements with pathology providers and the trial of a pilot scheme in Victoria.

The *Chronic failure in primary care* was the focus of our report in March which detailed the ineffective management of heart disease, asthma, diabetes and other chronic diseases by the Australian health system resulting in avoidable hospital admissions. The report recommended a number of simple reforms that would reduce the burden on Australian hospitals, and make patients healthier for longer.

Higher Education

Student fees now comprise a fifth of public university funding – almost \$6 billion a year – and international students pay most of them. Our August report looked at *University fees: what students pay in deregulated markets* and found that despite often high fees, the market is growing.

In November, *The cash nexus: how teaching funds research in Australian universities* recommended that university expenditure be tracked more carefully so taxpayers and students will know what they're paying for when they invest in university education. The report found that more than \$2 billion in surpluses from teaching are being used to fund research in Australian universities.

In March, Grattan Institute looked at *HELP for the future: fairer repayment of student debt*, which suggested that a reduction in the thresholds at which former students repay HELP debt would increase repayments by \$500 million a year. The report recommended reducing the initial repayment threshold to \$42,000 from its current level of \$54,126 which would cut interest costs and HELP's rapidly expanding doubtful debt bill while maintaining the fairness and effectiveness of the program.

Productivity Growth

In April, our report *Peer-to-peer pressure: policy for the sharing economy* considered the rise of the sharing economy and the many benefits it offers Australians. As well as saving Australians more than \$500 million on taxi bills, it is helping them to put underused property and other assets to work, and increase employment and income for people on the fringe of the job market. The report recommended that governments should embrace this new online economy whilst working to reduce any downsides.

In the lead up to the release of this report, Jim Minifie was joined in August by Nicholas Gruen and Ian Harper in Melbourne and Rachel Botsman in Sydney to discuss how peer-to-peer platforms are changing work, business, and policy.

School Education

Targeted teaching: how better use of data can improve student learning, our July report, considered the widespread achievement levels in Australian classrooms and their effect on teachers trying to implement best education practice and target their teaching to the needs of every individual student. The report recommended that school systems must give teachers the time, tools and training to focus on what each student knows now, target their teaching to what each student is ready to learn next, and track every student's progress over time.

Following the release of this report, Pete Goss hosted a panel of senior leaders in school education at the State Library Queensland and the State Library Victoria to explore targeted teaching.

In March, our report *Widening gaps: what NAPLAN tells us about student progress* suggested that learning gaps between Australian students of different backgrounds are too wide, and grow wider as students move through school. The report made three recommendations to policy makers: put learning gaps at the heart of school policy; give schools better support to target teaching at each child's needs; and work harder to improve the progress of disadvantaged students so that every child in every Australian school can achieve their potential.

In a series of events in Melbourne, Sydney and Brisbane, Pete Goss brought together senior education leaders to explore the learning gaps between Australian students and what could be done about them.

Communications

Grattan Institute is committed to presenting rigorous policy thinking and complex ideas in a clear and compelling fashion. We work hard to expose our work to the widest possible audience of policy-makers and the public. We have strong relationships with electronic, print and online media. Over the financial year Grattan Institute was mentioned in the media nearly 35,177 times.

Grattan Institute's website was visited 218,735 times this financial year. Visitors viewed more than 570,955 pages and downloaded reports 51,585 times.

The number of people on our mailing list has grown to more than 17,500. Grattan Institute also continues to build its profile on social media, with 11,400 followers on Twitter and 4,359 followers on Facebook.

Grattan Institute communicates directly to the public through speeches and public seminars. Over the year, Grattan Institute held 24 public seminars attended by nearly 4,200 people. Videos, podcasts and transcripts for most seminars are published on Grattan Institute's website.

Grattan Institute also works to influence policy makers. Program Directors and other staff are continually extending their professional networks to include more public sector officials, Ministers and Shadow Ministers in all States. These and other stakeholders are routinely consulted for comment as our work is developed, and after it is released publicly.

Staff

Grattan Institute appointed six new staff during the financial year, closing the year with 27 staff members. Twelve interns were also employed at different times, contributing to specific projects and programs, and gaining opportunities for their own development. The strong demand for advertised roles at Grattan Institute confirms our position as a highly sought-after employer.

Major Reports

Grattan Institute published 19 major reports during the financial year. These reports were downloaded from our website 51,585 times over the year.

Orange Book 2016: priorities for the next Commonwealth Government

Author: John Daley, Stephen Duckett, Peter Goss, Jim Minifie, Andrew Norton, Marion Terrill and Tony Wood

Published: 14 June 2016

Australia faces many domestic policy challenges as the election looms. Yet a survey of seven years of Grattan Institute reports and policy proposals shows that a

government prepared to forcefully articulate the public interest could win public support for a brave and powerful reform agenda.

Budget Policy and Australian Perspectives

Fiscal challenges for Australia

Author: John Daley and Danielle Wood

Published: 1 July 2015

Even highly optimistic government projections show that Australia is set for a decade of deficits that future generations will have to pay for. Government needs more realistic forecasts that provide a clearer picture of our budgetary problems.

Property Taxes

Author: John Daley and Brendan Coates

Published: 14 July 2015

A modest and broad-based property levy could raise \$7 billion a year and would be the best way for states and territories to raise revenue to meet rising budget shortfalls.

Super tax targeting

Author: John Daley and Brendan Coates

Published: 24 November 2015

Australia's superannuation system is expensive and unfair. Superannuation tax breaks should be more tightly targeted at their policy purpose, and at those who need them most.

A GST reform package

Author: John Daley and Danielle Wood

Published: 6 December 2015

Australian governments need to raise more revenue. Collecting more through the GST is one of the better ways to do it. A well designed reform package could support economic growth, retain work incentives and protect the most vulnerable.

Hot property: negative gearing and capital gains tax

Author: John Daley and Danielle Wood

Published: 25 April 2016

Reforms to negative gearing and capital gains tax would save the government about \$5.3 billion a year and improve housing affordability without significantly hurting incentives to save. Change is long overdue.

Transport and Cities

Roads to riches: better transport spending

Author: Marion Terrill

Published: 3 April 2016

A decade of unprecedented spending on transport infrastructure has put politics ahead of the public interest. Too much money is being wasted on the wrong projects built in the wrong places.

Energy

Fair pricing for Western Australia's electricity

Author: Tony Wood and David Blowers

Published: 23 November 2015

Moving to a demand tariff will make electricity prices in Western Australia fairer immediately, and cheaper in the long run. But government must be brave and explain the benefits.

Post Paris: Australia's climate policy options

Author: Tony Wood and David Blowers

Published: 15 December 2015

An economy-wide, market-based scheme is the best way to reduce Australia's greenhouse gas emissions – it's also politically difficult. Six criteria should guide the design of an alternative policy framework.

Climate phoenix: a sustainable Australian climate policy

Author: Tony Wood and David Blowers

Published: 10 April 2016

After a decade of toxic political debate, there is an opportunity to forge a stable and compelling policy on climate change that both major parties can support.

Health

Questionable care: avoiding ineffective treatment

Author: Stephen Duckett and Peter Breadon

Published: 16 August 2015

Clinicians and researchers have long known that some hospitals provide questionable treatments to some patients, but the right policy response has been unclear – until now.

Blood Money: paying for pathology services

Author: Stephen Duckett

Published: 22 February 2016

Taxpayers spend more than \$2.5 billion a year on pathology services, but they're not getting a good deal. Changing the way government pays for testing would save money without cutting services to the sick.

Chronic failure in primary care

Author: Stephen Duckett and Hal Swerissen

Published: 6 March 2016

The Government spends more than \$1 billion every year to encourage better prevention and management of chronic disease, but our health system is still failing patients. The way we fund and organise primary care needs to change.

Higher Education

University fees: what students pay in deregulated markets

Author: Andrew Norton and Ittima Cherastidtham

Published: 30 August 2015

Student fees now comprise a fifth of public university funding – almost \$6 billion a year – and international students pay most of them. Despite often high fees, the market is growing.

The cash nexus: how teaching funds research in Australian universities

Author: Andrew Norton

Published: 1 November 2015

More than \$2 billion in surpluses from teaching are being used to fund research in Australian universities. Universities have powerful incentives to spend on research, but the benefits for students are less clear.

HELP for the future: fairer repayment of student debt

Author: Andrew Norton

Published: 28 March 2016

Reducing the thresholds at which former students repay HELP debt would increase repayments by \$500 million a year. Without change, HELP costs will soar, putting other education programs in jeopardy.

Productivity Growth

Peer-to-peer pressure: policy for the sharing economy

Author: Jim Minifie

Published: 13 April 2016

The rise of the sharing economy is about much more than saving money on taxi bills. It is changing travel, use of property and the job market. Governments should embrace it while reducing any downsides

School Education

Targeted teaching: how better use of data can improve student learning

Author: Pete Goss and Jordana Hunter

Published: 26 July 2015

School systems must give teachers the time, tools and training to collect the best evidence about what students need to learn next and use it as the basis of their teaching.

Widening gaps: what NAPLAN tells us about student progress

Author: Pete Goss and Julie Sonnemann

Published: 21 March 2016

Learning gaps between Australian students of different backgrounds are too wide, and grow wider as students move through school.

Other Publications

Over the financial year Grattan produced many other publications, including opinion pieces, speeches and presentations. They are:

Budget Policy and Australian Perspectives

NSW budget 2015: It's time to get rid of stamp duty

1 July 2015

Rent rise fears are overstated

3 July 2015

Property taxes can fix state budgets

15 July 2015

Property levy the most efficient tax for states

20 July 2015

Are there other options that would raise the revenue the states need?

22 July 2015

Submission to Select Committee into the Abbott Government's Budget Cuts

7 August 2015

Submission to the Standing Committee on Tax and Revenue's inquiry into Tax Expenditures Statement

14 August 2015

Tax background paper: National Reform Summit

19 August 2015

We should be grown up about GST

14 September 2015

Prime Minister Malcolm Turnbull promised stronger economic leadership. What should his priorities be?

16 September 2015

Super tax breaks: stop subsidising rich retirees

27 September 2015

Five reasons the Turnbull government shouldn't let us spend super on a home

30 September 2015

Half-truths obscure the debate over superannuation tax breaks

13 October 2015

The politics of health

15 October 2015

'Catch up' super contributions: a tax break for rich (old men)

25 November 2015

Superannuation tax reform: keep it simple, make it fairer

3 December 2015

What would make a GST increase 'fair'?

8 December 2015

Lifting the GST would be win-win for states, Commonwealth

8 December 2015

Budget repair and the size of Australia's government

17 December 2015

Submission to Inquiry into Economic security for women in retirement

6 January 2016

Submission to Standing Committee on Economics inquiry into Tax Deductibility

3 February 2016

Australia is not Greece, but its economy is obese and unfit

15 February 2016

Labor's tax policy is courageous

16 February 2016

Three myths on negative gearing the housing industry wants you to believe

17 February 2016

Reform needed but appetite lacking

20 February 2016

The property industry's mining-tax-style negative gearing campaign is a test for democracy

24 February 2016

A low-cost way to derail the housing debate

3 March 2016

Negative gearing changes won't drive all investors from the housing market – here's why

8 March 2016

We can cut super tax breaks and still give people a good retirement

11 March 2016

Why it is good policy, not bad politics, to ignore bad modelling on negative gearing

12 April 2016

Government spin can't hide the harm of negative gearing

26 April 2016

Reducing the capital gains tax discount is an easy win. Why is the government ignoring it?

26 April 2016

Sorry Malcolm, you are wrong on negative gearing

27 April 2016

Why the idea that smaller government could help fix Australia's budget is a myth

28 April 2016

A few home truths on tax spoil outlook for Tim Pallas' Victorian budget bonanza

28 April 2016

Federal government is back in the game in school education

3 May 2016

Infographic: the size of Australia's government

3 May 2016

Federal budget 2016: health experts react

3 May 2016

In denial over our big-spending habits

3 May 2016

Commonwealth Budget 2016 – What does it mean?

4 May 2016

Budget offers more questions than answers

4 May 2016

Three critical tests for Budget 2016: how does it fare?

4 May 2016

Budget underwhelms by not settling school funding wars

4 May 2016

'Retrospective' claims on super changes are a furphy

6 May 2016

Super contribution cap changes could end up benefiting the rich

10 May 2016

Why both Labor and Coalition are wrong about their claims on the economic value of education

17 May 2016

A reply to Henry Ergas on negative gearing

18 May 2016

The full story on company tax cuts and your hip pocket

18 May 2016

Why the budget income tax cuts look fair – in the longer run

20 May 2016

Rose-tinted budget outlook does neither party any favours

20 May 2016

'Who loses most' is not always the right question

26 May 2016

Tax-free super is intergenerational theft

3 June 2016

Election 2016: Childcare should be better for taxpayer and disadvantaged kids

9 June 2016

Here are the problems the next government should face. Will they?

15 June 2016

Budget 2016: Both parties' budget plans are simply hoping for the best

28 June 2016

Transport and Cities

Rent rise fears are overstated

3 July 2015

On the road: research can improve transport across Australia

9 July 2015

Submission to Select Committee into the Abbott Government's Budget Cuts
7 August 2015

City Limits: Urban economic development and its policy implications
8 September 2015

Five reasons the Turnbull government shouldn't let us spend super on a home
30 September 2015

City geography and economic policy
14 October 2015

Innovation statement must reinvent the wheel – or throw it away
2 December 2015

The Australian 'infrastructure deficit' that isn't
8 March 2016

We need to cut wasteful spending on infrastructure
15 March 2016

Why public transport infrastructure projects need rigorous assessment
4 April 2016

Governments shouldn't play politics with infrastructure funding
4 April 2016

Flawed GST system skews state transport projects
8 April 2016

Budget explainer: does Australia really have an infrastructure deficit?
28 April 2016

Election FactCheck: Has public infrastructure investment fallen 20% under the Coalition?
31 May 2016

Election 2016: will the infrastructure promises meet Australia's needs?
27 June 2016

Energy

Energy policy lacks clear direction
8 July 2015

The latest turn in the twisty history of Labor's climate policies
17 July 2015

The current moratorium on onshore gas exploration benefits no-one
22 July 2015

Labor embraces renewables at the cost of good climate policy

23 July 2015

Renewable energy debate in Australia needs to focus on emissions

23 July 2015

Victoria should lead on cohesive, national climate change policy

11 August 2015

Lots of targets but no credible climate policy

12 August 2015

Policy needs to dovetail with climate change reality

17 September 2015

Emissions targets still falling short

30 September 2015

Josh Frydenberg must clean up Australia's energy policy mess

7 October 2015

Energy policy and climate targets: interplay, interactions and implications

26 November 2015

Connecting the dots: the Northern Territory enters the eastern gas market

8 December 2015

Paris will give Canberra a new policy headache

16 December 2015

No climate policy is perfect: here's how to choose the best one

17 December 2015

Victoria goes slow on electricity tariff reform

4 February 2016

NSW power price cut caught in regulatory mess

1 March 2016

Turnbull's renewable fund could drive much-needed investment, but...

23 March 2016

How Coalition and Labor can agree on scheme to price carbon emissions

11 April 2016

Road map points way to stable climate policy

12 April 2016

A heavy price to pay for Labor's gas protectionism

19 May 2016

Are we there yet? 6 months on from COP21

2 June 2016

Health

Forget health takeovers, here's how to fix hospital funding and chronic disease care

15 July 2015

Australians are undergoing unnecessary surgery – here's what we can do about it

17 August 2015

Medicare at Middle Age: Adapting a Fundamentally Good System

30 September 2015

A 21st-century health system means seamless care and ongoing reform

7 October 2015

The politics of health

15 October 2015

Health Funding

4 November 2015

Private health insurance to cover the GP gap is a costly mistake

9 November 2015

Aged and confused: why the private health insurance industry is ripe for reform

10 November 2015

Reforming healthcare: an early signpost

2 December 2015

Government policy, not consumer behaviour, is driving rising Medicare costs

2 December 2015

Pathology and radiology take a hit

16 December 2015

Health in 2016: a cheat sheet on hospitals, Medicare and private health insurance reform

1 February 2016

Blood money: pathology cuts can reduce spending without compromising health

22 February 2016

Lessons from Bacchus Marsh

14 March 2016

Another day, another hospital funding dispute – how to make sense of today's COAG talks

1 April 2016

Federal budget 2016: health experts react

3 May 2016

Chill winds for doctors, and their patients

20 May 2016

Telstra Health will hold Australians' cancer details, so we need to ensure their privacy is protected

30 May 2016

Patient advocate or doctors' union? How the AMA flexes its political muscle

9 June 2016

Election 2016: Hospital funding debate a 'black hole' for policy substance

15 June 2016

Is Medicare under threat? Making sense of the privatisation debate

23 June 2016

Higher Education

How does your choice of university affect your future?

26 August 2015

The price of prestige: how university status affects fees

30 August 2015

Markets in education

10 September 2015

The uni reform plan that was never sold on merit

6 October 2015

Should we scrap the ATAR? What are the alternative options? Experts comment

3 March 2016

Budget offers more questions than answers

4 May 2016

Universities can be reformed, but one piece at a time

17 May 2016

How the two major parties shape up on debate around student loan reform

16 June 2016

Productivity Growth

An uber-headache may help consumers win

9 August 2015

Five reasons the Turnbull government shouldn't let us spend super on a home

30 September 2015

Super governance not the biggest issue

15 October 2015

Turning the government's post-FSI plans into superannuation policy

20 October 2015

Submission to Inquiry into Economic security for women in retirement

6 January 2016

It's time to drop Australia's protectionist anti-dumping rules

2 March 2016

We can cut super tax breaks and still give people a good retirement

11 March 2016

Uber: Victoria must allow ride-sharing despite the costs

14 April 2016

The reforms we need to help Australia avoid economic stagnation

30 May 2016

Election 2016: Childcare should be better for taxpayer and disadvantaged kids

9 June 2016

Digital disruption: STEM graduates and more regulation not the answer

16 June 2016

School Education

Targeted teaching: How to get the best from our schoolchildren

27 July 2015

One-size-fits-all is past its NAPLAN use-by date

5 August 2015

Grade repetition: there are better ways to move kids forward than by holding them back

21 September 2015

How to maximise Gonski funding for schools

10 November 2015

Schools crisis comes with massive waste of tax dollars

22 January 2016

Should you worry about a schools shortage? It really depends on where you live

22 January 2016

NAPLAN analysis points out policy gaps

22 March 2016

Public vs private school funding a distraction from what matters

1 April 2016

Split funding idea for schools has big risks and few clear benefits

1 April 2016

Federal government is back in the game in school education

3 May 2016

Budget underwhelms by not settling school funding wars

4 May 2016

Why both Labor and Coalition are wrong about their claims on the economic value of education

17 May 2016

Submission to the Productivity Commission Inquiry into the National Education Evidence Base

20 June 2016

Pay up or take a chance on education

30 June 2016

Public Events

Grattan Institute held 24 public events over the financial year. They were

Natural Gas: part of the problem or part of the solution?

Melbourne – Policy Pitch

21 July 2015

The collaborative economy? How peer-to-peer platforms are changing work, business, and policy

Sydney – Forward Thinking

13 August 2015

The trusting economy? How peer-to-peer is changing work, business, and policy

Melbourne – Policy Pitch

18 August 2015

Can renewable energy meet baseload power

Melbourne – Energy Futures

19 August 2015

We need to talk about tax

Brisbane – State of Affairs

19 August 2015

Targeted teaching: why, what and how

Melbourne – Policy Pitch

15 September 2015

Climate Change: What is Australia's fair share of a global effort?

Sydney – Forward Thinking

30 September 2015

Climate Change: What happens after the Paris Conference?

Melbourne – Policy Pitch

13 October 2015

Targeted Teaching: closing the gap between theory, policy and practice

Brisbane – State of Affairs

13 October 2015

Striking a new generational bargain

Melbourne – Policy Pitch

17 November 2015

Targeting the tax breaks for superannuation

Sydney – Forward Thinking

10 December 2015

2015 Prime Minister's Summer Reading List

Melbourne – Policy Pitch
15 December 2015

Other People's Money

Sydney
1 February 2016

Climate change policy in 2016

Melbourne – Policy Pitch/Energy Futures
16 February 2016

Negative gearing and capital gains tax reform: what's in the public interest?

Melbourne – Policy Pitch
22 March 2016

Mind the gaps: what can we do about widening gaps in school education in Australia?

Sydney – Forward Thinking
7 April 2016

Generation less? Exploring the economic challenge for young Australians

Melbourne – Policy Pitch
12 April 2016

Mind the gaps: what can we do about widening gaps in school education in Australia?

Brisbane – State of Affairs
13 April 2016

Sustainable Cities: New Research Perspectives

Perth
4 May 2016

Melbourne – Mind the gaps: what can we do about widening gaps in school education in Australia?

Melbourne – Policy Pitch
10 May 2016

Future of gas in Australia: a new paradigm

Melbourne – Energy Futures
19 May 2016

Roads to riches

Sydney – Forward Thinking
9 June 2016

A policy view on the federal election

Melbourne – Policy Pitch

14 June 2016

Climate Policy 2016

Melbourne – Energy Futures

27 June 2016

Private Events and Seminars

Grattan Institute held fifty-one private seminars over the financial year.

Grattan Staff

Grattan Institute ended the 2015-16 financial year with the following staff:

John Daley, *Chief Executive Officer*

Andrew Norton, *Program Director, Higher Education*

Jim Minifie, *Program Director, Productivity Growth*

Stephen Duckett, *Program Director, Health*

Tony Wood, *Program Director, Energy*

Peter Goss, *Program Director, School Education*

Marion Terrill, *Program Director, Transport*

Julie Sonnemann, *Fellow, School Education*

Jordana Hunter, *Fellow, School Education (maternity leave)*

Brendan Coates, *Fellow, Australian Perspectives*

Danielle Wood, *Fellow, Australian Perspectives (maternity leave)*

David Blowers, *Fellow, Energy*

Hal Swerissen, *Visiting Fellow, Health*

Ittima Cherastidtham, *Senior Associate*

Cameron Chisholm, *Senior Associate*

Lucille Danks, *Associate*

Owain Emslie, *Associate*

Kate Griffiths, *Associate*

Greg Moran, *Associate*

Hugh Parsonage, *Associate*

Lucy Percival, *Associate*

Trent Whiltshire, *Associate*

Sharmini Fernando, *Executive Assistant*

Eloise Shepherd, *Executive Assistant (maternity leave)*

Andrew McDonald, *Corporate Services Manager & Company Secretary*

Mary Hannebery, *Manager, People and Development*

Laura Fitzhenry, *Office Coordinator*

James Button, *Manager, Communications*

John Harris, *Manager, Strategic Communications*

Alex Stott, *Events and Marketing Specialist*

Public and Institutional Support

Good public policy work needs friends. Grattan Institute acknowledges the generous financial support of the following institutions and individuals.

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Deloitte
GE ANZ
The Myer Foundation
Urbis
Westpac

Individual Support

Peter Adams
Les Anderson
Carol Austin
Robert Baird
Anne Barton
Anne Barton
James Beeson
Simon Birrell
Ray Bricknell
Graham Bull
Alison Byers (Nee Rayner)
Roger Byrne
Renee Caddy
Marina Cade
Peter Callan
Ross Catts
John Cheong-Holdaway
Bernard Choongo
Tim Colebatch
Georgie Coleman
John Collins
Chris Cooper

Denys Correll
Ailsa Glenis Cowan
Marilyne Crestias
Matthew Crocker
Michael Crommelin
Philip Davis
Andrew Dempster
Greg Drayton
Garry Eastman
Basil Ellis
Dechlan Ellis
Faith FitzGerald
Kris Flegg
Ruth Forrest
Simon Fraser
Warwick Fuller
Susan Garner
David Gifford
Adam Gilbert
Mark Giles
Don Gillies
Yochai Glick
Whyatt Gnaden
Thomas Gole
Dilhara Gonsalkorale
Linda Greenleaf
Ralph Griffiths
Neil Gunn
Anna Guthleben
Frances Hanks
Will Harrington
Diana Harrison
Ron Hastie
Grant Hawgood
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Geoff Hopkins
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